

Standing Items

	Item	Lead	Reference	Action	Time	Page
1	Welcome	SR		To note	10 mins	
2	Apologies	NS		To note		
3	Minutes	SR		To approve		6
4	Matters Arising	SR		To note		11
5	Conflicts of Interest	SR		To note		
6	Confidential Business Identification	SR		To note		
7	Request for additional items of business	SR		To approve		
8	Board Subcommittees Update	TN/DW/PP	TB/22-23/57	To note	5 mins	12

Financial

9	2023/24 Final Budget	PG	TB/22-23/58	To approve	15 mins	14
10	Student group Funding	NM	TB/22-23/59	To approve	5 mins	37
11	June 2023 Management Accounts & 2022/23 Expected Outturn	PG	TB/22-23/60	To note	10 mins	47

Strategic

12	Strategic Plan Approval	TN	TB/22-23/61	To approve	15 mins	68
13	Annual Calendar of Business 2023/24	TN	TB/22-23/62	To approve	10 mins	82
14	Subcommittee Terms of Reference	TN	TB/22-23/63	To approve	5 mins	84

Other Substantive Items

15	Digital Transformation Update	TN	TB/22-23/64	To approve	5 mins	88
16	People and Culture Annual Survey and Action Plan	AC	TB/22-23/65	To note	15 mins	94
17	Social Engagement Principles	NM	TB/22-23/66	To approve	5 mins	148
18	Byelaw Changes	HW	TB/22-23/67	To approve	10 mins	152
19	Trustee Board Code of conduct	HW	TB/22-23/68	To approve	5 mins	153
20	Staffing Update*	AC/TN	TB/22-23/69	To note	5 mins	158
21	OT, ST & CC Reflections*	OT, ST & CC	TB/22-23/70	To note	20 mins	161
22	MD Update	TN	TB/22-23/71	To note	10 mins	173
23	Annual Calendar of Business update	NS	TB/22-23/72	To note	5 mins	178
24	The Culture of Student-Led Groups at ICU	NP	TB/22-23/73	To approve	5 mins	180
25	Update on Freedom of Speech (Higher Education) Act	HW	Verbal	To note	5 mins	-
26	AOB	SR	Verbal	To approve	5 mins	-
27	Investigation into building access	TN	TB/22-23/74	To note	5 mins	

Any items marked with an * have already been identified as confidential to Board.

Key

MB Michelle Berry

AC Ashley Cory

PP Phil Power

SR Professor Stephen Richardson

NS Nick Smith

PG Peter Greaney

TN Tom Newman

DW Dan Wagner

HW Hayley Wong

YY Yuki Yuan